



# Large Transformational Change with Agile Agile Programme Management



## Agile at programme level.

Project and programme management has been evolving over recent years with agile methods and practices becoming increasingly popular as organizations seek to respond faster and more effectively to ever increasing demands.

The uptake of agile project management has been increasing, leading to many successful cross organisational implementations. Until now the guidance on how to manage large transformations and programmes, or “agile at scale” has been limited.

Welcome to Agile Programme Management (AgilePgM™). This guidance, training and certification is the result of a partnership between APMG International and the Agile Business Consortium, effectively addressing how to manage programmes, and the agile and traditional waterfall projects within them, with an agile mind-set.

### / WHAT IS

Agile Programme Management provides an agnostic, disciplined yet flexible agile approach to the management of transformational change. It allows for the incremental and iterative delivery of capabilities and benefits whilst empowering teams to work without undue interference. Built on a firm Vision, the programme is allowed to evolve and react to business change in an increasingly dynamic world.

Agile Programme Management provides a flexible programme management framework that can easily complement existing programme management methods or be used to develop your programme approach from scratch. Our internationally certified AgilePgM training will:

- ✓ Lay the foundation for successful agile programme management.
- ✓ Show you how to run agile and non-agile projects together
- ✓ Explain how an agile programme can be planned and managed
- ✓ Help you integrate with your existing programme management method.
- ✓ Clarify the different roles needed for successful agile programme management, compared to 'traditional' roles.

### / TARGET AUDIENCE

This international certification is targeted at professionals who are involved in managing large-scale initiatives and programmes and are responsible for implementing agile philosophies in the organisation. It is ideal for programme managers, agile coaches, change agents and business side executives and sponsors.

### / APPROACH & DURATION

The 2-day, virtual or classroom event is delivered by an experienced, accredited trainer who will facilitate interactive group work and encourage the learning experience using multiple training mediums, group work and exercises.



## / GAINING CERTIFICATION

### Exam

The exam tests the candidate's knowledge and understanding of the Agile Programme Management guidance.

### Exam Format

- ✓ Multiple choice,
- ✓ 50 questions, 40 minutes duration
- ✓ 25 marks required for a pass

## / BENEFITS

### Organisations will:

- ✓ Have a flexible approach to executing agile programmes, incorporating both agile and non-agile projects and activities.
- ✓ Deliver transformational change faster, at a lower cost and with lower risk by continuous realization of benefits and validation of programme goals against business strategy.
- ✓ Have an approach that complements and works with existing corporate methodologies as well as quality and audit processes.
- ✓ Build a track record of successful programme outcomes in a corporate environment.
- ✓ Easily adopt a tried and tested approach rather than developing and integrating a company-specific agile programme management model.
- ✓ Achieve better communication and control over programmes and just in time planning without disrupting the programme budget, timescale and vision.
- ✓ Develop professionalism in employees and include agile certification in employee professional development schemes.

## / CONTENT

### The Certification incorporates the following content:

- ✓ Programme agile philosophy
- ✓ Principles
- ✓ Lifecycle
- ✓ Roles and Responsibilities
- ✓ Governance
- ✓ Stakeholder engagement and communication
- ✓ Planning
- ✓ Management and control
- ✓ Quality management
- ✓ Agile Products/Artifacts

## / OUTCOMES

### This event will enable delegates to:

- ✓ Develop an advanced, applicable level of knowledge for understanding and implementing agile programmes.
- ✓ Understand the different management styles needed for successful agile programmes compared to traditional programmes and be able to tailor these to the context of the programme.
- ✓ Actively promote trust and close co-operation between all stakeholders.
- ✓ Combine knowledge of more traditional management methodologies with agile to ensure continuous alignment to a changing business environment.
- ✓ Ensure incremental and iterative realisation of benefits by encouraging active stakeholder involvement, feedback and effective, sensible governance.

